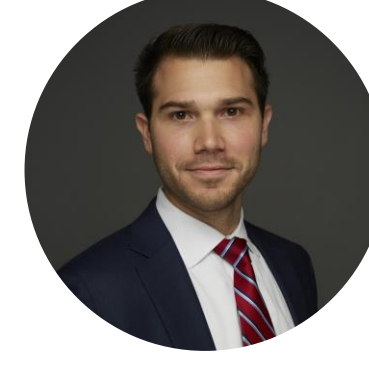


G-Lab 2019

Lori Systems, Nairobi, Kenya



Larissa Cavalcanti



Alfonso Martinez



Augusto Siguero



Alfredo Vetencourt

About Lori Systems

Tech-driven logistics company that seamlessly coordinates **haulage across Africa**. It is a **marketplace** between supply-side (transporters) and demand-side (shippers) logistics players with main operations in **Kenya, Nigeria and Uganda**. Lori Systems was recognized as the **fastest growing startup in Africa**, and winner of TechCrunch Battlefield Africa 2017.



Project

Lori Systems wants to grow their operations to **double the amount of loaded trucks in 2020**.

Considering **two main routes**:

- Scaling geographically by penetrating new markets
- Scaling by increasing volume within existing markets

Our Recommendation

In order to grow operations in a sustainable fashion, we recommended a framework to choose recurring partnerships on both demand and supply side:



Who?

To identify the most attractive partners



Thresholds

To identify the sweet spot to balance spot vs recurrent moves



How

To understand what levers can Lori pull to lock partners in

5 steps to identify attractive Cargo partners

- 1 Market analysis
- 2 Route analysis
- 3 Concentration analysis
- 4 Cash management
- 5 Predictability analysis

4 steps to identify attractive partners

- 1 Identify top transporters for selected routes
- 2 Assess fleet utilization
- 3 Margin analysis
- 4 Rate analysis



IDEAS
MADE TO
MATTER

